



Mediterranean Action Plan Barcelona Convention



CALL FOR CONSULTANCY N°35/2023_SPA/RAC

TERMS OF REFERENCE FOR THE PROVISION OF CONSULTANCY SERVICES

"International Non indigenous Species (NIS) expert to assist in the development of a NIS monitoring programme for Ecological Objective 2 (Non-indigenous species) and NIS early warning system in the Port of Valencia in line with the IMAP and the ballast Water strategy for the Mediterranean-Iliad Project"

TECHNICAL SPECIFICATIONS

1. BACKGROUND

The Specially Protected Areas Regional Activity Centre (SPA/RAC) was created in 1985 and established in Tunis through a decision of the Contracting Parties to the Convention for the Protection of the Marine and Coastal Environment of the Mediterranean (Barcelona Convention). It functions within the framework of the Action Plan for the Mediterranean – Barcelona Convention (UNEP/MAP). SPA/RAC's main mission is to assist the contracting Parties in implementing their obligations under Barcelona Convention Protocol on Specially Protected Areas and Biological Diversity with main aim to contribute to the protection, conservation, and sustainable management of Mediterranean coastal and marine areas of special cultural and natural value and of threatened and endangered species.

The Contracting Parties (CPs) to the Barcelona Convention agreed to implement the Ecosystem Approach (EcAp) process. In their 19th COP (Athens 2016), the CPs adopted the Integrated Monitoring and Assessment Programme of the Mediterranean Sea (IMAP) (Decision IG.22/7).

Regarding Biodiversity component, the current IMAP only covers the common indicators of the Ecological Objectives (EO) related to biodiversity (EO1), non-indigenous species (EO2) and harvest of commercially exploited fish and shellfish (EO3). Marine food webs (EO4) and sea floor integrity (EO6) are not yet included in the IMAP as they need further development (i.e., proposals of indicators, Good Environmental Status (GES) description and related targets of EO4 and EO6 were discussed in the early stage of the EcAp process implementation.

The implementation of this ToR refers to the tasks envisaged in the Iliad project (INTEGRATED DigitaL Framework FOR Comprehensive MARITIME DATA AND INFORMATION SERVICES for the Digital Twin of the Ocean) for the Digital Twin of the Ocean (DTO)". The Iliad Project, which is funded by the EU from 2022 to 2024, is a collaborative effort among 56 partners from 18 different countries in Europe, the Middle East, and North Africa. The consortium's main objective is to create virtual representations of the ocean that will incorporate and expand upon existing EU earth observing, modelling, digital infrastructures, and computing facilities. The result will be highly accurate predictions of future developments in the maritime domain.

2. OBJECTIVE AND SCOPE

The aim of this consultancy is to provide technical and scientific expertise to develop a Non indigenous species (NIS) and ballast monitoring programme and early warning system in the port of Valencia (Spain). The monitoring plan and early warning system shall be fully in line with the <u>UNEP/MAP</u> Integrated and Assessment programme (IMAP) and in particular, for the **Ecological Objective 2: Non-indigenous species** (i.e. for the: **Common Indicator 6:** Trends in abundance, temporal occurrence and spatial distribution of non- indigenous species, particularly invasive non indigenous species, notably in risk areas in relation to the main vectors and pathways of spreading of such species) as well as with the <u>Ballast Water Management Strategy for the Mediterranean</u>.

The monitoring plan and the early warning system shall integrate the latest advances in technology and modelling and include the eDNA approach for species identification. It shall consider port of Valencia management team needs, logistical and financial resources.

3. TASKS TO BE UNDERTAKEN

The main objectives of the assignment are to:

- Develop a NIS monitoring plan fully aligned with the <u>IMAP</u> and the <u>Ballast Water Management</u> <u>Strategy for the Mediterranean</u> for Valencia Port (Document)
- Develop an early warning system based on an eDNA approach and at the extent possible satellite oceanography and other Copernicus Marine data for Valencia Port (Document)

Both deliverables will be presented within an online workshop which dates will be defined in common agreement between SPA/RAC and its direct partners.

The expert will take into consideration:

- Requirements of the Ecological Objective 2: Non-indigenous species (i.e. for the: Common Indicator 6: Trends in abundance, temporal occurrence and spatial distribution of nonindigenous species, particularly invasive non indigenous species, notably in risk areas in relation to the main vectors and pathways of spreading of such species) of the IMAP and in particular the IMAP info system data standard, the EO2 guidance factsheet, and related monitoring protocols.
- Requirement of the <u>Ballast Water Management Strategy for the Mediterranean</u> related to the monitoring of NIS spread
- The influence of maritime traffic and port morphology in the spreading of invasive species in the Mediterranean Sea
- The relation to origin-destination port and nearby SPAMIs, MPAs and Natura 2000 sites, in particular with regard to the assessment of risks and early warning stations
- At the extent possible, satellite oceanography and other Copernicus Marine data
- Port of Valencia management team needs, logistical and financial resources.
- Interoperability with the MAMIAS platform, Marine Biodiversity Platform of the SPA/RAC and as well as the ILIAD platform

The monitoring document should include the following elements:

- The methodology adopted for data acquisition, data collection and data processing of NIS
- <u>Selected NIS to be monitored</u>, Monitoring areas and stations and the frequency of the surveys (see : <u>Progress in the Development of the Baseline Values for the IMAP Common Indicator 6</u> related to Non-Indigenous Species);
- Methods for data processing in line with related IMAP Decisions on assessment criteria and thresholds;
- Other elements, as necessary;
- Other pressures and impacts like climate change, others including main NIS pathways ...

The documents will also serve to

- identify gaps and inconsistencies in the existing monitoring programme(s), compared with IMAP requirements and ballast water strategy.
- identify necessary needs/changes to be addressed for harmonization of existing monitoring programmes with requirements of IMAP (including, where necessary, introduction of new methodologies for sampling and production of data, determination of sampling points/areas and transects for making regular monitoring according to the Valencia port available and projected resources)
- propose elements for monitoring and early warning, to be in line with IMAP requirements and taking into consideration local laboratories, research institutes and resources.
- Main advantages and takeaway of the e-DNA methodologies and satellite data to monitor NIS and ballast water in the port of Valencia and linkages with IMAP approach.

SPA/RAC, the Valencia port Foundation and RAMANI will provide as appropriate all available technical document related to the IMAP, the Port, and the online platforms. When necessary, online technical meetings can be organized.

TIME DURATION OF THE CONTRACT, DELIVERABLES & TIMELINE The duration of this contract is 90 days starting from the date of its signature. The contract deliverables and timeline of their submission should be carried out in conformity to the following table:

4.

Deliverables	Details	Deadlines
Deliverable 1: Work plan and Timeline	Detailed work plan and timeline developed.	Seven days after the contract signature
Production of 1 document (word) detailing the work plan and timeline.		After its submission to SPA/RAC, the workplan and timetable will be discussed during an online meeting with SPA/RAC, Valencia Port foundation and Ramani for eventual revisions and validation.
Deliverable 2:	The reports shall include:	Draft version : 45
Draft version of the NIS monitoring plan for Valencia Port + NIS Early warning system for Valencia Port, Production of 2 documents (Word format) in English ;	 i. Introduction and context ii. Analysis of available scientific publications/work, iii. data sources/sets, iv. methodologies for monitoring and assessment of NIS in Valencia Port, v. relevant ongoing/concluded initiatives/projects at regional, sub-regional or national levels; vi. regional/national institutions 	days after validation of the work plan
	or key persons/experts working on food webs in the Mediterranean. vii. knowledge gaps. viii. Techniques used for NIS identification (including the e-DNA techniques), advantages and takeaways	

Deliverable 3:Final versionof the NISmonitoring plan forValencia Port + NIS Earlywarning system forValencia Port,Production of 2 documents(Word format) in English ;	Elaborate the final version of the NIS monitoring plan for Valencia Port + NIS Early warning system for Valencia Port,	10 days following comments received from SPA/RAC on the Draft reports after consultation with the partners but no later than 70 days from the date of the contract signature
Delivrable 4: Presentation of the results within an Iliad 2h-2h30 online workshop	The aim is to present the results to end key national and regional stakeholders as well as other ports representatives in order to explore opportunities of replicability of the developed monitoring plan and early warning in other areas	Following the validation of the final reports but no later than 90 days from the date of the contract signature <i>The date and time of the online workshop</i> <i>will be decided in</i> <i>common agreement</i>

5. SUPERVISION AND COLLABORATION

The consultant will work under the direct supervision of SPA/RAC and in close collaboration with the Valencia port Foundation and RAMANI.

6. SKILLS AND EXPERIENCE REQUIRED OF CONSULTANTS

The consultant should meet the following criteria:

- Advanced University degree in marine biodiversity/ environment, such as environmental sciences, marine ecology, marine biology, etc.;
- Advanced experience in marine biodiversity studies and conservation, monitoring and assessment of the marine environment and its ecosystem components with a focus on NIS;
- Good knowledge and working experience of the (i)implementation of the Barcelona Convention (ii) Ecosystem Approach (EcAp) process /Integrated Monitoring and Assessment Programme (IMAP)(iii) EU MSFD (2008/56/EC; 2010/477/EU; 2017/848/EU)
- knowledge of the Ballast Water Management Convention and the Ballast Water Strategy for the Mediterranean is an asset;
- The experience in Mediterranean region, and specifically in Spain region, is an asset, including the knowledge on different programmes and initiatives related to environmental features of Spain. In particular, good knowledge of the current NIS monitoring practice in Spain is an advantage.
- Good background in ocean modeling and IT field is an asset
- Collaborative, resourceful and capable of working with variety sources of data;
- Excellent command of English (oral and written) is required.

ADMINISTRATIVE CLAUSES

Article 1 - Conditions for participation in the consultancy

Are eligible for the present call of consultancy, individual consultants.

Individual consultants may associate with each other to form a consultant association to complement their respective areas of expertise, or for other reasons. They must clearly identify the lead consultant, who will be the legal representative of the consultant association. The consultant association cannot exceed two experts.

Article 2 - Composition and presentation of offers

The submitted offer must include separately: (i) a technical offer, (ii) administrative documents, and (iii) a financial offer.

The services provided as part of this assignment consist of an overall fixed and non-revisable cost.

The number of net working days to implement the tasks and deliverables of this consultancy is estimated to 27 effective working days (WD)

2.1. Technical offer

It must contain:

- 1. A cover letter outlining the consultant's suitability for the job.
- Personal CV indicating educational background (including a copy of higher education degrees) as well as all experience in the field of marine science studies and/or environmental conservation with a focus on monitoring and assessing of Marine Non-Indigenous Species as well as the references regarding similar studies and reference;
 - If a second expert is proposed, the same documents and information should be provided.
- 3. A detailed methodological note on how the consultant intends to approach and implement the assignment.
- 4. Planning and detailed time schedule (and chronogram of intervention of the team in case of 2 experts involved in the offer).

Applicants are encouraged to send links to references of previous works completed on subjects relevant to the consultancy or share relevant documents by e-mail if those are not accessible online.

The selection process may include interviews (through a teleconferencing platform), as well as a preselection phase followed by requests for complementary information / negotiation if required.

2.2. Administrative documents

The administrative offer should include the following administrative documents:

- 1. Document certifying the ability to practice this profession (registration certificate, for example) according to the legislation of their country with the tax number on it.
- 2. A sworn statement that the bidder is in no situation that could in any way be incompatible with the mission or compromise independence in carrying out the mission.
- 3. Terms of reference signed (date, signature of the provider at the end of the document).

If the original administrative documents are not in English or French, it should be provided with additional copies translated into English or French by a sworn translator. Should any of the administrative documents be missing, the tenderer will be contacted to complete the missing offer documents within a period of ten (10) days. If after a period of ten (10) days, the documents are still not complete the offer will be eliminated.

2.3. Financial offer

<u>The financial offer must be expressed in Euros</u>, in both tax-free and all tax-included prices. It should include all the costs connected to the provision of the service

The financial offer should also include the following documents:

- submission letter, using the template attached in Annex 1; and
- the details of the global price using the template in Annex 2.

Article 3 - Submission

Proposals must be received electronically at the following e-mail address: <u>car-asp@spa-rac.org</u>, before <u>23 October 2023 23:59 pm UTC+1 (Tunis Time)</u>.

E-mails should have the following subject:

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Proposals received after this deadline will not be considered.

Article 4 - Additional information

Should questions or need for clarification related to these terms of reference and their content arise, bidders may submit a written request by e-mail to: <u>car-asp@spa-rac.org</u>; cc:_no later than five (5) calendar days before the deadline for the proposal submission.

Article 5 - Terms of payment

Payment for the mission will be made as follows:

- The 1st Instalment of 40 % will be paid upon submission of the deliverables 1, 2 and after their review and approval by SPA/RAC;
- 2. The 2nd instalment of 50% will be paid upon submission of the deliverable 3 after the review and approval of SPA/RAC;
- 3. The 3rd and last instalment of 10% will be paid after the completion of deliverable 4 and all the work and submission of all its final version deliverables and delivery by SPA/RAC of the final acceptance certificate.

All payments will be made by bank transfer after the receipt of an invoice from the contractor. Payments shall be made to a bank account held by the contractor.

Article 6 - Evaluation procedure

The evaluation will be based on combined technical and financial criteria as follows:

6.1. Technical evaluation

The technical offers will be first examined, while the financial offers remain sealed. Applications will be evaluated based on the following criteria:

1. Experts / Individual consultant(s) capacity and expertise (65 point) ;

2. Methodology, organization, and work implementation planning and schedule (35 points).

	Criteria		Scoring				
			In the case of one expert involved	In the case of two experts involved			
	<u>Experience</u>	Relevant scientific background and experience in marine biodiversity monitoring and assessment studies with a focus on NIS.	60 points <u>Maximum</u> (15 points / study+ 2 additional points/study in the Mediterranean/or +3 additional points/study in Mediterranean coasts of Spain)	35 points Maximum (5 points / study + 2 additional points/study in the Mediterranean) or + 3 additional points/study in Mediterranean coasts of Spain)			
		No similar study	0 points (in this case the offer is eliminated)	0 points (in this case the offer is eliminated)			
<u>Lead</u> consultant	Diploma	Post-graduate university degree in marine science and /or environmental science or equivalent field	<u>5 points maximum</u>	<u>5 points maximum</u>			
		University degree in the above-mentioned fields	3 points	3 points			
		No university degree in the above- mentioned fields	0 point (<i>in this case the offer is eliminated</i>)	0 point (<i>in this case the offer is eliminated</i>)			
Associate consultant	Experience	Relevant scientific background and experience in marine biodiversity monitoring and assessment studies with a focus on marine food webs.	<u>N/A</u>	20 points Maximum (4 points/ study + 1 additional points/study in the Mediterranean) or +2 additional points/study in Mediterranean coasts of Spain)			
		No similar study	<u>N/A</u>	0 points			
	Diploma	Post-graduate university degree in marine science and /or environmental	<u>N/A</u>	<u>5 points maximum</u>			

		science or equivalent field University degree in the above- mentioned fields No university degree in the above- mentioned fields	<u>N/A</u>	3 points 0 point (<i>in this case the offer is eliminated</i>)	
3- Methodology, time planning schedule, chronogram of intervention of the team	The methodologi cal note evaluation	Methodology clearly presented, well developed, and meets the terms of reference and the study's objectives	25 points maximum 15 points	25 points maximum 15 points	
		less well developed but clearly meets the terms of reference and the study's objectives			
		Methodology poorly developed and meets partially the terms of reference and the study's objectives	8 points	8 points	
		Methodology not clearly presented and does not meet the terms of reference and the study's objectives, or no methodology presented	0 points	0 points	
	Planning and time schedule, and chronogram	Realistic planning clearly presented, coherent with the time schedule considering the requested time for reports validation and chronogram of intervention	<u>10 points maximum</u>	<u>10 points maximum</u>	

Realistic planning but more or less well presented, fairly coherent with the time schedule and the chronogram of	5 points	5 points
intervention Planning unclearly presented, doesn't respect the deadline, or no planning or no time schedule or no chronogram of intervention	0 point	0 point

Any offer that has not attained the minimum score of <u>80 points</u> will be eliminated. In the event of no offer obtains 80 points or more, the call for consultancy process will be declared unsuccessful.

6.2. Financial evaluation

Once the technical evaluation has been completed, the financial offers of applicants that have not been eliminated during the technical evaluation will be examined.

The evaluation committee will check that the financial offers do not contain any obvious arithmetical errors. Any possible obvious arithmetical errors will be corrected, and the corrected figures will be taken into consideration.

The evaluation committee will then proceed to a financial comparison. The lowest financial offer that is judged acceptable will receive 100 points. The other offers will be attributed a score based on the following equation:

Financial score = (amount of the lowest accepted offer/amount of the offer in question) x 100

6.3. Conclusions of the evaluation committee

The choice of the best offer is achieved by weighting the technical and financial scores using a distribution key of 80/20 basis. To this end:

- The technical score will be multiplied by a coefficient of 0.80.
- The financial score will be multiplied by a coefficient of 0.20.

The weighted technical - financial scores thus calculated will be added to ascertain the offer with the best technical and financial score.

If two offers obtain the same weighted technical-financial scores, preference will be given to the applicant in the following order:

- having obtained the best technical score.
- having obtained the best score for methodology.
- having obtained the best total score for experience and qualifications of experts.

<u>Note:</u> The selection process may include interviews (through a teleconferencing platform), as well as a pre-selection phase followed by requests for complementary information / negotiation if required.

ARTICLE 7 - MONITORING, CONTROL AND VALIDATION OF THE WORK

The consultant will work under the supervision of SPA/RAC. The consultant will submit draft version of each deliverable. The consultant will submit the final version of deliverables as indicated in section 4 (Deliverables) and section 6 (Time schedule) of the technical specifications.

Article 8 - Penalty

In the absence of completion by the consultant of the services at his/her charge within the contractual deadlines envisaged in section 4 of the technical specifications (TIME DURATION OF THE CONTRACT, DELIVERABLES & TIMELINE), , it will be applied as of right and without notice, a penalty of one two hundredth (1/200) of the total amount of the contract (All Taxes Included - ATI) for each calendar day of delay.

The amount of the late penalties will be deducted from the accounts. The amount of the penalties is capped at 10% of the total amount of the contract in ATI. When this threshold is reached, SPA/RAC reserves the right to terminate the contract at the holder's fault, in accordance with Article 14 (Cancellation conditions) below, without that the holder cannot raise disputes or claim any compensation.

Article 9 - Intellectual property rights, ownership of document

All legal rights throughout the world in works or inventions created by the provider in connection with the consultancy shall be allowed to SPA/RAC. The provider recognizes that such rights include, but are not limited to, copyright and other rights in written material, sound and video recordings (including films), maps, photographs, etc. as well as patents and other rights in inventions, and that the said rights enable SPA/RAC to control and authorize, where appropriate all publications, publicity material and other exploitation of the said works and inventions.

All the plans, drawings, software, photos, videos, data, presentations, study reports and any other documents, elaborated and submitted by the provider to SPA/RAC for the execution of the contract, will become and remain the property of SPA/RAC, and the consultant will submit them to SPA/RAC.

The provider does not have the right to use or copy the products resulting from this consultancy, whatever their form or their media, without the explicit written non objection of the SPA/RAC."

Article 10 - Arbitrage, dispute settlement

Every dispute arising from or in connection with this contract execution shall be solved by way of amicable negotiations by the parties. The contract is deemed to have been made in Tunisia and to be subject to Tunisian law. In case of dispute, the Court of Tunis is competent.

Article 11 - Liability and insurance

SPA/RAC does not accept any liability for acts of third parties, accidents, sickness, losses of any kind, however caused arising during the implementation of the specific actions and the production of the relative outputs expected. The bidder confirms that themselves or any involved staff will be covered by appropriate insurance.

Article 12 - Force majeure

Force majeure means any event outside the control of a party so that it is impossible for one party to carry out his obligations or the implementation of these obligations becomes so difficult that it is considered to be impossible to carry them out under such circumstances.

The party which invokes force majeure must inform its co-contractor within seven (7) days of its occurrence so that the contractual deadline will be suspended with a joint agreement between the parties for the period which is covered by the case of force majeure.

SPA/RAC has a right to assess the circumstances of the impediments invoked by the holder as a case of force majeure to see if they are convincing, and if this should not be the case, then the days of

discontinued work will be accounted for as days of delay.

Failure by either party to fulfil any of its contractual obligations does not entail a contract termination or failure to fulfil its contractual obligations if such a failure is due to a case of force majeure, if the party that finds itself in such a situation has done the following:

- a. has taken all the reasonable precautions and measures to allow it to comply with the terms and conditions of the contract; and
- b. has informed the other party of the event, as soon as possible. Any timeline given to a party for the execution of its contractual obligation will be prolonged by a period which is equal to the period during which that party was prevented from fulfilling its obligations.

Any timeline given to a party for the execution of its contractual obligations will be prolonged by a period which is equal to the period during which that party was unable to fulfil its obligations due to the case of force majeure.

Article 13 - Cancellation conditions

SPA/RAC could cancel this contract through a notification in writing addressed to the tenderer after one of the events indicated in the following paragraphs:

- a. no respect of the deadline of the execution in application of Article 8 (Deadline for the execution of the mission);
- b. in the case described in the Article 9 (Penalty) when the amount is capped at 10% of the total amount of the contract;
- c. non-conformity to the content of the service listed in the technical specifications of the present consultancy (section 4 of the technical specifications: Tasks to be undertaken),
- d. If the tenderer goes bankrupt or into receivership.
- e. If, after a case of force majeure, the holder is unable to execute a substantial part of the Services for a period equal to at least sixty (60) days;
- f. If the tenderer was involved in corruption or fraudulent manipulations in order to obtain the contract or during the execution of the contract. For the purpose of the clause: a person is guilty of "corruption" if he/she offers, gives, solicits or accepts any kind of advantage in order to influence the action of a public official during the selection or the execution of the contract; and undertakes "fraudulent manipulations" which distort or denature the facts so as to influence the selection or the execution of the contract to the detriment of the borrower; by "fraudulent manipulations" is meant any agreement or collusive manipulation of the tenderers (before or after submitting the proposals) so as to artificially maintain the prices of the tenders at levels which do not correspond to prices which would have resulted from free and open competition and which deprive the borrower of the advantages of free and open competition; or
- g. If SPA/RAC, on its own initiative and for any reason whatsoever, decides to terminate the contract.

ARTICLE 14 – Conflict of interests

14.1- Prohibition of incompatible activities

The contract tenderer, the personnel and agents must not engage, directly or indirectly, during the contract implementation period, in professional or commercial activities which could be incompatible with the activities with which they have been entrusted due to the present contract.

14.2- Non-participation of the holder and his associates in certain activities

The tenderer and his associates are prohibited, during the contract duration and at the end of the contract period, to provide good, works or services means for any project stemming from the services or closely connected with the present contract services (except for the implementation of the present contract services and their continuation).

Article 15 - Provisional and final acceptance

The provisional acceptance is pronounced after complete completion of the services covered by this consultancy i.e., after the completion of the service described in section 2 tasks to be undertaken of the technical specifications, and Article 8 (Deadline for the execution of the mission). The provisional acceptance will be pronounced only in the case of complete conformity deemed conclusive by SPA/RAC and a provisional acceptance report issued by the SPA/RAC no later than 30 days from receipt of the deliverables and at the written request of the service provider and the signing of a report of completion of the work/services jointly by the service provider and SPA/RAC. The Service Provider shall, however, correct any deficiencies identified by the SPA/RAC upon completion of the various phases.

Final acceptance will be given one (1) month after the date of provisional acceptance without reservation of the contract. The final acceptance report will only be delivered once the service provider has fulfilled all his obligations resulting from sections 2 (Tasks to be undertaken) and section 4 (Deliverables) of the "Technical Specifications" and after corrections of all deficiencies signalled by SPA/RAC.

ANNEX 1 SUBMISSION LETTER

I, the undersigned (Lead expert), after having taken due note of						
	he call fo	or consulta	ncy N° .			
·	,	pertaining	to	а	mission	
of						
requested services in conformity wi the prices as established by myself stamp duties and registration are t	th the provis without takir o be covere	sions defined ng into accou ed by the ins	l in the docu unt the taxes urer. The to	ments ref and knov	erred to, for ving that the	
() US Dollars ATI. I take du				bliged to p	proceed with	
procedure and that I cannot claim a remain valid for a period of one hund the date for the deadline for the rec the signing of a convention into t	dred and twe ceipt of tende	enty days (12 ers. SPA/RA	0 days) start C pledges to	ting from t pay the a	he day after amount after	
	In		the		name	
of						
Under						
the number of				RIB (BIO	C – IBAN)	
In, on						
(Name, first						
name and						
function) Right for						
submission						

(Signature)

ANNEX 2 DETAILS OF TOTAL PRICE

The bidder, in support of its bid, should provide a breakdown of each unit price according to the following model:

Designation	U	Tasks	1	Tasks	2	Tasks	3	Task 4		Total Tasks	;
	nit									(1+2+3+4)	
	pri	Durati	S	Durati	S	Durati	Su	Duratio	Sub- total	Duration	Sub-
	се	on	u	on	u	on	b-	n			total
			b		b		tot				
			-		-		al				
			t		t						
			0		0						
			t		t						
			a I		a I						
			Fees		-						
Lead consultant			1 663					[]			[
Associate											
consultant			Otha	* * * * * *							
			Othe	r costs							
Travel and											
accommodation											
if any Other costs											
necessary for											
the proper											
execution of											
the present											
consultancy											
Sub-total / task											
(excluding VAT)											
	TO	TAL Exc	luding	VAT							
	VA	VAT Amount									
	TOTAL All Taxes Included										

Amount of the offer excluding Tax is fixed at the sum of

.....

Amount of the VAT is fixed at the sum of

.....

Amount of the offer is fixed at the sum of All Taxes Included (ATI).

(Signature and official stamp of the bidder)